



## **Philanthropy for Development Programme: Consultant for Mid-Term Review**

### **Background**

Giving for Change (GfC) dubbed as the Philanthropy for Development Programme in Uganda is a five-year, €24.2 million programme, which sets out a bold vision for transforming how “development is done” by focusing specifically on the recognition and importance of domestic resources in increasing local ownership, unlocking agency and strengthening communities’ ability to express and claim their rights from other stakeholders, including governments and international development institutions. The programme aims to advance the theory and practice of community philanthropy as a development strategy.

Community philanthropy, which itself is an emergent body of work, is based on the premise that all communities have their own assets (money, skills, knowledge, networks, etc.) and that when these are pooled together, they build community power and voice and enable people to become co-investors in their own development.

By drawing learning from current theory and practice, supporting and piloting new and emerging models of community philanthropy, and contributing to enabling environment, Giving for Change seeks to foster the conditions in which public participation, collective action and the expression of rights can thrive.

The issue of power is central to the programme: in addition to an explicit focus on strengthening communities’ abilities to claim rights and entitlements from public government structures, Giving for Change also seeks to overcome power dynamics and establish more equitable practices within the international development system itself.

Giving for Change is funded under the Dutch Ministry of Foreign Affairs’ Strengthening Civil Society policy framework. Activities are structured around three domains.

- Central domain: to unlock the collective power of local communities, represented by Civil Society Actors, to express their opinion through community philanthropy.
- Second Domain: Influence in-country national state and societal actors to support community philanthropy and domestic philanthropic giving by creating favorable conditions to promote the power of local philanthropic giving as a form and driver of social and systems change.
- Third Domain: influence and partner with international development actors to appreciate, support and promote the development of community philanthropy as a central pillar of broader efforts to shift power and resources closer to the ground.

The programme’s Theory of Change can be found [here](#).

The Giving for Change alliance comprises anchor partners from eight countries, and four consortium partners working at the international level, each of which shares the vision of community-led development through community and domestic philanthropy.



The Uganda National NGO Forum (UNNGOF) is a National Platform for NGOs. Its mission is to provide a sharing and reflection platform for NGOs to influence governance and development processes in Uganda and enhance their operating environment. UNNGOF envisions an NGO sector that is coherent, respected and well informed in Uganda, actively contributing to citizens' wellbeing and safeguarding their rights. UNNGOF's mainstream programming is anchored around two programme areas namely; 1) Civil Society Strengthening, 2) Policy Governance and civic engagement.

With the support of the Dutch Ministry of Foreign Affairs, through an international consortium, the Giving for Change Alliance, UNNGOF is undertaking a 5-year programme, Philanthropy for Development – Community Led development through Community and Domestic Philanthropy. The Philanthropy for Development programme sets out a bold vision for transforming how “development is done” by focusing specifically on the recognition and importance of domestic resources in increasing local ownership, unlocking agency and strengthening communities' ability to claim entitlements from different actors. The Programme also rolls out through the 3 domains mentioned above.

The programme works through Communities of Practice (CoPs) premised on Youth Participation and Empowerment, Gender and human rights, Social accountability, COVID 19 impact and recovery (that changed to Governance and Civic Empowerment) and Education. With partners working across the 14 regions of Uganda. (Acholi, Lango, West Nile, Sebei, Karamoja, Teso, Bukedi, Bugisu, Buganda, Busoga, Bunyoro, Tooro, Ankole and Kigezi)

### **Purpose and Objectives of the Review**

As it reaches the mid-point in the programme, the Giving for Change alliance is seeking to undertake a Mid-Term Review (MTR) to determine progress made so far under the programme and the extent to which it is on track to deliver against its original objectives.

The purpose of the MTR will be to reflect on learnings so far, both at the community and the national level, and help identify potential changes or adjustments that will help enhance the programme and increase the likelihood of its success. Information will be gathered to enable alliance members – both individually and collectively – to answer a number of key questions regarding the assets that have been created so far, areas for further development, modification (or abandonment). Findings from the MTR will help frame priorities, plans and activities for the remaining period of the programme and beyond.

An additional objective of the MTR will be to create pathways for shared learning and community building across and between countries and the global dimension of the programme, in order to establish a strong connection between practice, policy and advocacy efforts and to produce a global narrative about community philanthropy and community-driven change.

To that end, we are looking for a consultant who can consider programme results and outcomes at the community / national level and also contribute to a larger, programme-wide learning community for the MTR.



The review will provide an opportunity for alliance partners – a deliberately diverse set of organizations occupying different positions in the global civil society system, most of whom are working together for the first time - to reflect on the current arrangements, and relationships within the partnership and the extent to which they are fit for the larger purpose of encouraging the development of an emergent system based on the paradigm and principles of #ShiftThePower.

### **Scope of work**

The task of the consultant will be to work with all partners in the programme in Uganda, including community based actors, as well as the international consultant and the consultants that will conduct this review in other programme countries, to ensure that the activities and focus of the review meet the specific national and contextual requirements and that they can be aggregated, synthesized and considered collectively at the level of the system.

The consultant will produce an independent report of this synthesized learning that will inform both the national and international alliance members about the overall progress of the work, while ensuring that the process of the review strengthens the programme overall and assists national anchors and their partners in delivering on their priorities, revising targets and/or implementing strategies as appropriate, and ensuring that the work is sustained into the future. Based on all reports produced at country level, the international consultant will produce a synthesis review that will be shared with the Dutch Ministry of Foreign Affairs.

### **Timeframe, deliverables and budget**

Deliverables will be agreed between the consultant, the international consultant and UNNGOF. Likely to include an inception report, draft report and final report for submission at the end of August.

### **Location**

The MTR will be conducted across Uganda through 14 Regions of Acholi, Lango, West Nile, Sebei, Karamoja, Teso, Bukedi, Bugisu, Buganda, Busoga, Bunyoro, Tooro, Ankole and Kigezi.

### **Methodology**

While the review will conform to the requirements outlined by the Dutch Ministry of Foreign Affairs, this does not imply a single prescribed method. Indeed, so long as basic requirements are met, the use of a range of different and intersecting transformational and participatory methods is highly desirable since a creative approach is needed. This is–because such creativity is in keeping with the goals and spirit of Giving for Change to contribute to the transformation of development aid, increase local ownership and shift power by emphasising the role of local assets and local accountabilities, it will go beyond a typical evaluation approach which focuses on the extent to which KPIs are being met.

To that end, it will use an inductive, emergent and open-ended approach that recognizes and appreciates on the one hand, the emergent nature of the community philanthropy and #ShiftThePower field and discourse and practice and on the other, the connections within and between the hyper-local, national, regional and global dimensions of the programme. Measuring What Matters offers an overview of the kind of measurement and learning system that GfC seeks to achieve. In



particular, the review offers a unique opportunity for mutual learning through all parties in the programme, and so can be in itself a transformational experience.

### Skills

- Awareness of or interest in the potential for community philanthropy as a strategy for driving locally-led development and of the #ShiftThePower movement more broadly
- Recognition of the limitation of simple logic models and well versed in sense-making processes that foster understanding of complex systems in which many factors are involved.
- Ability to bring a creative and developmental approach to the review.
- Openness and ability to work with a team of consultants across different time zones and geographies to jointly design the approach, to exchange learnings and to ensure that the review addresses priorities at the national level while also building an overall, global programme picture.
- Strong inter-personal skills: ability to create trusting relationships with programme participants and to help facilitate discussions around and across issues of power and partnership.
- Technical ability to analyse data in a way that is clear and helpful to the process of strengthening the programme.
- Strong in qualitative data techniques, analysis and reporting

### Language(s)

The consultant and a team should be able to speak and write English, speak and interpret some local dialects such as Luo, Lugbara, Bantu among others that cover the 14 regions of Uganda.

### How to apply

Interested candidates are requested to submit a proposal to:

**The Executive Director;**  
**Uganda National NGO Forum (UNNGOF)**  
**Plot 25, Muyenga Tank Hill Road, Kabalagala**  
**P.O Box 4636, Kampala**

**Email: [info@ngoforum.or.ug](mailto:info@ngoforum.or.ug)**

**Before 24<sup>th</sup> March 2023**, including:

- Letter of interest detailing the proposed technical approach
- References to and/or examples of similar work undertaken
- Understanding of the objectives of the assignment (in particular, the emphasis on appreciating / locating small-scale actions in the context of large-scale frameworks)
- Initial thoughts as to methodology and approach
- CV
- Contact information for two references (ideally, with experience or knowledge of applicant's role in similar types of assignments)
- An indicative financial proposal including daily rates and other expenses.



### **Evaluation and Selection Process**

The selection process of the Consultant or Firm will be based on the set of criteria developed by the UNNGOF procurement Committee to evaluate the proposals. The short listed consultant or firm may be asked for a formal presentation prior to the final selection.

### **Ethical Standards and Intellectual Property**

Ownership and copyright of all data, drafts and final products of the assignment will be the sole and exclusive property of UNNGOF and restricted for public use. The consultant or firm will submit all original documents, materials and data to UNNGOF.

### **Disclaimer**

UNNGOF reserves the right to accept or reject any or all proposals without any reason whatsoever.

### **Background reading**

[Giving for Change Multi-Annual Plan 2021-2025](#)

[What is Community Philanthropy?](#)