

# TERMS OF REFERENCE FOR A CONSULTANT TO ANALYSE THE FOURTH NATIONAL DEVELOPMENT PLAN (NDPIV), DECEMBER 2024 IN REGARD TO THE CSO FUNDAMENTAL'S PAPER ON THE NDPIV

#### 1. CONTEXT AND INTRODUCTION

Government of Uganda through the National Planning Authority (NPA) is finalizing the process of developing the NDPIV (2025/26 – 2029/30). Uganda has embraced a growth and socioeconomic transformation period since 2010 which focuses on increasing competitiveness by addressing fundamental economic constraints and leveraging opportunities to transition Uganda into a modern and prosperous nation. The implementation approach of a five-year-six NDPs has enabled the prioritization of interventions for this sustained growth and transformation. The NDPIV, which is under formulation, is expected to be achieved by doubling the size of the economy in the next five years. Its focus is drawn from insights and lessons gleaned from the Mid-Term Review (MTR) of the NDP III. It is envisaged that the implementation of the NDPIV will fully harness Uganda's economic potential in the next 5-years to optimize future developmental endeavors. The approval of the NDPIV, in December 2024 by the Parliament of Uganda with amendments, marks the commencement of the conclusion phases of the formulation phase.

During the formulation process of Uganda's NDPIV, the Uganda National NGO Forum (UNNGOF) played a key role in coordinating the participation of CSOs. One of the significant contributions was the CSO Fundamentals Paper on NDP IV developed with support from Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) in Uganda. This paper outlined critical issues and recommendations from the CSOs' perspective, shared and discussed with the NPA during the consultations phase of the NDPIV. The development of the fundamentals paper involved extensive consultations with a broad range of stakeholders, with CSOs actively engaging in dialogues with the NPA. Several CSOs, particularly those with thematic areas of focus, developed issue-specific papers and conducted multiple engagements with the NPA to ensure that the perspectives of the wider civil society were incorporated into the planning process.

Following the near completion of the process, UNNGOF seeks the expertise of an independent consultant to analyze the current draft of the NDP IV and establish the extent to which it responds to and incorporates the recommendations and proposals of Civil Society. The analysis will also identify critical interventions that were not considered to inform future advocacy engagements. This analysis will act as a CSO foundational document for providing input into the future MTR of the NDPIV during its implementation period towards the realization of Uganda's development agenda within the timeframe and beyond.

#### 2. OBJECTIVES

The main objective of the assignment is to analyze the draft NDPIV December 2024 and document the status of incorporation of proposals made by Civil Society through their different interventions.

The specific objectives include the following:

- a) Documentation of CSO interventions and strategies proposed in the CSO Fundamental paper adopted into the NDPIV.
- b) Analyse CSO interventions and strategies not considered in the NDPIV and their implications.
- c) Identify evidence and justification for CSO interventions that were not considered in the NDPIV for Growing the Economy 10-Fold in a Transformative, Inclusive and Sustainable Manner to inform future advocacy engagements through the implementation of the NDPIV.
- d) Assess the appropriateness of proposed implementation action plans (PIAPs) and strategies for the implementation of the NDPIV in relation to resource allocations.

#### 3. SCOPE OF THE ASSIGNMENT

Overall, the assignment will entail a review of various CSO inputs into the NDP IV in relation to the draft NDPIV December 2024 to re-echo opportunities and interventions not considered in the plan.

More specifically, the consultant will:

- a) Provide an independent analysis of the implications of omitting CSO interventions and strategies by the NDPIV in relation to the benefits that will be lost through the implementation stage.
- b) Undertake a desk review of the CSO fundamental's paper on the NDP IV verse the draft NDPIV December 2024 and provide more evidence to warrant the adoption of omitted best practices through the implementation of the plan.
- c) Provide practical examples of sustainable strategies and interventions for Growing the Economy 10-Fold in a Transformative, Inclusive and Sustainable Manner through the implementation of the NDPIV.
- d) Scrutinize the Program Implementation Action Plans (PIAPs) and budget allocations against program areas.

## 4. KEY TASKS AND EXPECTED DELIVERABLES

The consultant will be expected to deliver on the following.

- a) Develop an inception report on how the assignment will be undertaken.
- b) Carry out a desk review of the CSO input and the draft NDPIV to identify points of convergence and divergence for reassessment.
- c) Develop the draft CSO Analysis of the NDPIV.
- d) Present the CSO paper at a meeting with the NPA officials and CSO stakeholders.
- e) Produce the final CSO Analysis of the NDPIV to inform CSO advocacy interventions.

# 5. TIME FRAME

The overall duration of the consultancy is estimated to be **28** working days. The consultancy is expected to be undertaken within this time period in February 2025.

#### 7. EXPECTED MILESTONES

- a) Inception report
- b) First Draft Report

- c) Stakeholders Dialogue NPA and CSOs
- d) Submission of Final Report

## 8. REQUIRED QUALIFICATIONS, SKILLS AND EXPERIENCE

#### Qualifications and skills

- a) Master's degree in development studies, Economics or any other relevant
- b) Demonstrates analytical, report writing skills and presentation skills.

#### Professional experience

- a) The consultant should be knowledgeable about Uganda's development processes and have a minimum of 10 years of experience in undertaking similar assignments.
- b) Excellent knowledge and engagement in the National Development planning process of Uganda.
- c) Proven experience in research and policy-related analysis, and or facilitating national-level policy/strategic workshops.
- d) Knowledge of Ugandan government agencies and their operating procedures is an added advantage.

#### 9. HOW TO APPLY

The Consultant should submit the following:

- a) A detailed technical proposal (Not more than 5 pages) with the following components:
  - i. Understanding and interpretation of the TOR.
  - ii. Statement of capability by the Consultant.
- iii. Methodology to be used in undertaking the assignment.
- iv. Clear work plan including outputs/deliverables and detailed time frames.
- b) A curriculum vitae (CV) that highlights the profile and experience of the Consultant.
- c) A financial proposal (in Ugandan shillings) highlighting total costs as per man-day rates, and any other costs anticipated in undertaking the process of the assignment.

#### 10. SUBMISSION

Full Technical and Financial proposals should be sent via email by the close of business on 24th January 2025.

Proposals should be addressed to:
Executive Director
Uganda National NGO Forum (UNNGOF)
Plot 25, Muyenga Tank Hill Road, Kampala.

Email: procurement@ngoforum.or.ug